what's the big idea?

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At its best, a foundation brings together money and good ideas. Good foundations identify and support smart leaders whose creative ideas and effective strategies have potential to solve pernicious social problems. Some of these ideas promise impact in the short term, while others are likely to pay off further in the future.

Some good ideas sound amazingly simple—improve teacher quality in order to improve student performance, for example—but are devilishly hard to execute. Bureaucratic, political, and technical hurdles can cause years of slow progress mixed with delay and frustration.

Some ideas must gestate before the time is right for implementation. Finding market-based solutions to environmental problems requires financial and technical expertise, certainly, but also building the trust of those who worry that markets might produce profits at the expense of environmental good. Some ideas require research and evaluation before they will be credible with policy-makers and the public. For example: with 600,000 people released from prison into our communities each year, every state is trying to figure out how to get them into jobs and off the path that leads back to prison. So Joyce is funding a three-year, $5 million experiment to test whether transitional jobs, which helped long-term welfare recipients make their way into the workforce, can help ex-prisoners make that same journey.

All of the amazing aspects of working at a foundation is the freedom we have to pursue ideas that others can’t or won’t. Unlike businesses, we are not subject to market pressures. We don’t need to fund-raise or sell products. Unlike government bodies, we are not subject to direct political pressure. We are generally free to try out new or unpopular concepts without worrying about day-to-day public approval. But the cliché applies: with freedom comes responsibility, and we are responsible to find and fund ideas that we believe can actually have a meaningful impact.

Because of our size and our location—the Midwest—we have chosen to scale our ideas and fund ideas that we believe can actually have a meaningful impact.

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Joyce has the highest regard for people with good ideas and strategies to back them up. We believe in evaluating those ideas through research, and we support efforts to push solutions through the policy gauntlet. We also have a healthy respect for the challenges, unanticipated hurdles, and strokes of luck that contribute to the ultimate outcome—and we’re very aware that our efforts, in the long term, can only play so much of a role in the big picture.

Our respect for the power of good ideas, and our desire to get something done, animate our work and set the tone at Joyce. As always, we are ready to listen to your ideas, and welcome your input.

Ellen S. Alberding, President
June 2007
SUPPORT NEW TEACHERS

The Chicago New Teacher Center is helping 325 new teachers get a strong start on their profession with intensive mentoring and induction programs. An evaluation by University of Chicago researchers found that such high-quality mentoring programs make a big difference in teachers’ decisions to stay on the job.

INCENTIVES FOR EXCELLENCE

Schools in Chicago and Ohio are participating in a federally funded program to implement school reform models that provide new supports for teachers and offer pay incentives for those who take on tough assignments and boost student achievement. Joyce is supporting school districts working to develop the programs, and also funding an evaluation of the initiative.

ENCOURAGE STRONG PRINCIPALS

Teachers do best under the leadership of strong, creative principals who see themselves as the educational leaders of their schools. New Leaders for New Schools is working with Milwaukee public schools to recruit, train, and support forty first-rate principals.

DOCUMENTING INEQUITIES

Education Trust documented major inequities in the qualifications of teachers in schools across the Midwest. The Trust report, released in June, showed that low-income and minority schools in Illinois, Ohio, and Wisconsin were more likely than other schools to have teachers who are less qualified and experienced. The differences matter: Illinois figures show that high-poverty schools that have teachers with top qualifications are three times as likely to meet state standards as other high-poverty schools.
With fish and other aquatic life threatened by invasive predators and dangerous viruses, Congress enacted legislation protecting habitat for Great Lakes wildlife. The legislation was one of the top priorities advocated by citizen groups and public officials in the Great Lakes Regional Collaboration Agreement, a 2005 pact setting priorities for restoring the Great Lakes. Other critical protections, including a barrier to prevent invasives coming up the Mississippi River system and entering the Lakes at Chicago, remain on the agenda.

**CONSERVE WATER**
Minnesota and Illinois have both ratified the Great Lakes Compact, a major agreement between the U.S. and Canada to conserve Great Lakes water. As other states around the Lakes prepare to take up the measure, Joyce is supporting the Council of Great Lakes Governors, the Great Lakes Legislative Caucus, and other groups educating legislators and the public about the importance of this historic agreement.

**CLEAN ENERGY**
Joyce has awarded $3 million to groups opposing construction of new Midwest power plants that use old coal-burning technology; air pollution and climate change emissions from such plants pose dangers to the Great Lakes and to the regional environment. The Joyce-funded initiative works instead to promote cleaner energy technologies to power the Midwest economy, including converting coal to gas and capturing carbon emissions.

**RESTORE RIVERS**
With Joyce funding, local and national groups are launching a $5 million initiative to address major threats facing the Maumee River, including agricultural runoff, loss of wetlands, aging sewage plants, and development pressures that pave over critical drainage areas. Restoration work in the Maumee, the largest river system in the region, could provide important models for Great Lakes restoration. The Fort Wayne, Indiana Journal-Gazette hailed the program as “good news for everyone who depends on the health of the lakes.”
EASE TRANSITION TO JOBS
Agencies in Chicago, Detroit, St. Paul, and Milwaukee are offering short-term jobs and support services to ex-prisoners to start them on the path to legitimate employment. The hope is that this “transitional jobs” approach, shown to be effective in helping former welfare recipients break into the workforce, will enable people coming out of prison to connect to legitimate jobs and avoid returning to prison. The evaluation firm MDRC, in cooperation with the Urban Institute and the University of Michigan, is monitoring the results.

CREATE CAREER PATHWAYS
Indiana, Illinois, and Wisconsin are launching systematic efforts to reform adult education to enable workers to get post-secondary credentials and skills increasingly demanded by local industries. The state projects, part of a $5 million Shifting Gears initiative announced in August, aim to offer low-income workers continual opportunities to upgrade their skills so that they can qualify for good jobs in the emerging Midwest economy.

EXPAND BENEFITS TO SUPPORT WORK
The National Employment Law Project works with Midwest states in exploring ways to support low-income workers through unemployment and other crises that can undermine their participation in the workforce. These ideas serve as models in the emerging national debate about recreating a safety net and training system for workers, especially those at the lower end of the economic scale.

OPEN THE WAY TO BETTER JOBS.

EASE TRANSITION TO JOBS
Programs offering temporary subsidized jobs along with an array of services are a promising strategy to help ex-prisoners make the transition to work. Joyce is funding evaluation of the results of such “transitional jobs” programs in the Midwest.

CREATE CAREER PATHWAYS
The Brookings Institution puts improved education and workforce development at the center of its strategy for revitalizing the Great Lakes economy. Its pathbreaking report, The Vital Center, calls for improving skills training and access to higher education, investing in the region’s universities to spur technological innovation, and creating new portable benefits packages and a “common market” for labor to encourage workers to pursue new opportunities in the region.

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More Small Donors

Far from crippling candidates, campaign finance reforms may be enticing more small donors into the political process, according to an analysis of the 2004 election by the Institute for Politics, Democracy and the Internet in conjunction with the Campaign Finance Institute. 2004 saw an increase in the number of donors to political campaigns, with many contributions, especially in younger age groups, making donations online. Online donations, voter organizing, and events all indicate that “the Internet has transformed how political campaigns communicate with their supporters,” the authors note.

What Voters Think

“Unless we limit the influence of money in government, elected officials will not be able to keep their promises on issues that are important to me,” 71 percent of Midwest voters told pollsters in a September survey. The poll, released by Joyce in collaboration with Midwest civic groups, found wide support for public financing of campaigns, greater disclosure for lobbyists, and other reforms. Respondents said such steps could help make state government more honest and responsive to the needs of voters.

Straight Story

In the month before the 2006 elections, local TV stations in major Midwest markets aired about four and a half minutes of paid political advertisements in a typical half-hour newscast—compared to under two minutes of election-related news. The figures came from a study by the University of Wisconsin NewsLab. The results suggest that broadcasters are “retreating from their obligation to serve the public interest and inform citizens so they can participate in the political process,” said Joyce Vice President Larry Hansen.

Platform for Reform

Ohio reform advocates, galvanized by political scandals and controversies over the conduct of the 2004 election, issued their own platform for political reform a month before voting opened in 2006. Reforming Ohio’s Democracy: What’s Wrong, What Can We Do About It, released by Ohio Citizen Action and its reform allies, examines problems in the state’s political system and suggests remedies for improving legislative redistricting, campaign finance, governmental ethics, judicial elections, election administration, and open government.
More than two hundred mayors from around the country joined New York Mayor Michael Bloomberg and Boston Mayor Tom Menino in Mayors Against Illegal Guns. The mayors, working to head off rising gun crime in many cities, advocate for federal policy changes to make it easier for local police to prosecute rogue gun dealers and gun traffickers who supply illegal firearms to criminals.

The International Association of Chiefs of Police has brought together police chiefs and other law enforcement leaders from around the Great Lakes to deal with rising gun crime. The Chiefs’ recommendations, due in mid-2007, will identify both police practices and new public policies to stem gun violence, which puts both communities and the officers sworn to protect them at risk.

Supported by police leaders and citizen groups, Wisconsin Governor Doyle vetoed legislation that would allow widespread carrying of concealed weapons. Law enforcement leaders hailed the move as important support for their work to hold down gun crime in Milwaukee and elsewhere in the state. Illinois and Wisconsin are the only states that currently prohibit carrying of concealed weapons.

Illinois has begun funding a database to track information on violent deaths. The Illinois system, when operational, is designed to link into the National Violent Death Reporting System, now functioning in seventeen states. Medical and public health groups are urging completion of funding to cover all fifty states in one database containing information (victim, perpetrator, weapon, motive, circumstances) on all violent deaths. Such information enables policymakers and researchers to design and evaluate interventions aimed at reducing violence, which is responsible for the deaths of 50,000 Americans each year.

Violence against children, including a series of tragic school shootings, has brought new determination to efforts to reduce gun violence.

keep our communities safe.
art is for everyone.

expand the audience
Most people who attend cultural institutions in Chicago come from relatively high-income neighborhoods along the lake and the city’s north side, according to researchers at the University of Chicago. On the other hand, arts groups that explicitly include serving ethnic communities as part of their mission reach more diverse audiences. Arts leaders said the findings would spur them to reevaluate their efforts at building audience diversity, including whether awareness, ticket prices, or transportation were causes for low participation in certain neighborhoods.

enhance the creative process
Opportunities to participate in artist residency programs around the region are being extended to seven artists of color as a result of the Joyce-funded Midwestern Visions and Voices project. More than one hundred artists were nominated and/or applied for the program, which aims to make sure minority artists know about and take advantage of opportunities to develop their work at leading residency programs.

diversity leadership
The Arts and Business Council is launching an intensive program to bring new members from minority backgrounds onto the boards of leading Chicago arts organizations. Representatives of some thirty institutions as well as cultural and civic leaders are discussing the challenges and possible solutions for incorporating more diverse voices onto cultural boards.

see the work
Four Joyce Award winners saw their works premiered in 2006, including Nick Cave’s “Soundsuits” at the Chicago Cultural Center; Edgar Arceneaux’s “The Alchemy of Comedy, Stupid” at Gallery 400 of the University of Illinois at Chicago; Lin Hwai-min’s “Cursive III” at the Dance Center of Columbia College; and Chimary Ung’s “Rain of Tears,” premiered by the Saint Paul Chamber Orchestra. The Joyce Awards, now in their fifth season of competition, support Midwest cultural organizations to commission new works by artists of color.

Several Joyce Award-commissioned works had their premieres in 2006, including “Soundsuits” by Chicago artist Nick Cave.
2006 grants approved
The Joyce Foundation supports efforts to close the achievement gaps that separate low-income and minority children from their peers by improving the quality of teachers they encounter in school, expanding their access to educational opportunities in early childhood, and exploring such innovations as small schools and charter schools.

early childhood education

Expanding early learning opportunities for low-income children

Action for Children

Chicago, IL 60610

To continue development of model programs for delivering state-funded pre-K to at-risk young children in family child care settings. (3 yr.)

Center for Law and Social Policy

Washington, DC 20003

To help policymakers principally in Illinois, Wisconsin, and Michigan develop policies and programs for delivering high-quality early education through school and community-based settings. (3 yr.)

Chicago Metropolis 2020

Chicago, IL 60602

To develop a database mapping the current supply of, and demand for, early childhood education programs in Illinois. (3 yr.)

Erikson Institute

Chicago, IL 60615

To support its participation in an evaluation of Chicago’s early care and education system. (3 mos.)

Illinois Network of Child Care Resource and Referral Agencies

Bloomington, IL 61701

To manage and direct policy-related activities of the statewide Professional Development Advisory Council, with particular emphasis on supporting the implementation of the Illinois Early Childhood Career Ladder. (1 yr.)

Institutes for Civil Society, Inc.

Stevenson Center, 1240 West Huntington Rd.

To work with advocates in building an effective system for early education in Illinois. (3 yr.)

National Association for the Education of Young Children

Washington, DC 20001

To expand its associate degree accreditation project in Illinois. (3 yr.)

National League of Cities

Center for Early Childhood Leadership

Wheeling, IL 60090

For an McCormick Tribune Center for Early Childhood Leadership to educate policymakers and other stakeholders about the role well-educated program administrators play in implementing high-quality pre-kindergarten. (3 yr.)

Office of Prevention Fund

Chicago, IL 60610

To expand the availability of high-quality early childhood education in Illinois. (3 yr.)

Urban Institute

Washington, DC 20006

To undertake a project to help Illinois policymakers increase the participation of populations currently underserved by Preschool for All, with particular emphasis on English language learners and children with disabilities. (2 yrs.)

Voices for Illinois Children, Inc.

Chicago, IL 60615

To build public and political will for expanding high-quality early childhood education. (3 yr.)

Wisconsin Council on Children and Families, Inc.

Madison, WI 53703

To educate policymakers and stakeholders about the importance of high-quality pre-kindergarten. (3 yr.)

teacher quality

Strategies to attract and keep top-quality teachers in high-need schools

Center for Teaching Quality, Inc.

Hillsborough, NC 27262

To support advocacy and a Midwest conference on teacher compensation issues. (3 yr.)

Center on Education Policy

Washington, DC 20007

To support a national study of the implementation of the No Child Left Behind Act. (3 yr.)

Citizens’ Commission on Civil Rights

Washington, DC 20007

To monitor and advocate for effective implementation of the teacher equity provisions in the No Child Left Behind Act. (3 yr.)

Corporation for the Advancement of Policy Evaluation

Washington, DC 20007

For an evaluation of the Teacher Advancement Program, a performance-based pay program, to be implemented in up to forty high-need Chicago schools. (3 yr.)

Education Trust

Washington, DC 20006

For analysis and report on access to strong teachers, ensure adequacy in spending on teacher salaries, and build policy-maker support for using value-added measures of school and teacher effectiveness. (3 yr.)

Kehoe/Dowling

Columbus, OH 43205

To improve state and local policies concerning teacher quality in Ohio. (3 yr.)

KnowledgeWorks Foundation

Cleveland, OH 44114

To support the Ohio Eight Coalition, an alliance of the experimenters and teacher union presidents from Ohio’s eight largest urban school districts. (1 yr.)

Southern Illinois University

Carbondale, IL 62901

To develop a site visit report and assessing state policies that affect teacher quality, especially in Illinois, Ohio, and Wisconsin. (1 yr.)

National Institute for Excellence in Teaching

Santa Monica, CA 90401

For a national conference of the Teacher Advancement Program, a performance-based pay program, to be implemented in up to forty high-need Chicago schools. (3 yr.)

Southern Illinois University

Carbondale, IL 62901

To enable the Illinois Education Research Council to examine whether the distribution of quality teachers in Illinois has changed in the past three years. (3 mos.)

University of California

Santa Cruz, CA 95060

To fund the policy, communication, and evaluation work of the Chicago New Teacher Center, a new partnership between the University of California at Los Angeles, the Chicago New Teacher Center, and the University of Chicago Center for Urban School Improvement. (3 yr.)

University of Cincinnati

Teacher Quality Partnership

Bronx, NY 10458

To support a national study of the implementation of the No Child Left Behind Act, and to help policymakers in Ohio and Illinois identify innovative strategies for closing achievement gaps. (3 mos.)

RAND Corporation

Santa Monica, CA 90401

For a research project examining the qualifications and training of highly effective teachers. (1 yr.)

University of Washington

Seattle, WA 98195

To determine how principal hiring practices in the Minneapolis Public Schools may impact the turnover and quality of teachers in those schools. (5 yrs.)

University of Wisconsin-Madison

Wisconsin Center for Education Research

Madison, WI 53706

To help build a data system for the Chicago Public Schools that measures the value added to student learning by both individual schools and individual teachers in a given year. (3 yr.)

Ohio Department of Education

Columbus, OH 43215

To help fund the evaluation of the Teacher Incentive Fund proposal in Cleveland, Cincinnati, Columbus, and Toledo. (3 yr.)

invention grants

Charter school, school, and other outstanding opportunities in close to achievement gap.

Community Renewal Society

Chicago, IL 60611

For Catalyst Cleveland, a quarterly newsletter that documents, analyzes, and supports school improvement efforts in Cleveland. (1 yr.)

The Joyce Foundation supports efforts to close the achievement gaps that separate low-income and minority children from their peers by improving the quality of teachers they encounter in school, expanding their access to educational opportunities in early childhood, and exploring such innovations as small schools and charter schools.

Total Education $95,641,931
The Joyce Foundation supports policy analysis and development, research, and advocacy that helps low-wage, low-skilled individuals connect to the labor market, stay employed and advance to higher-paying jobs.

advancing to better jobs
Increasing resources for and access to quality training and education programs that lead to higher-paying jobs included in the category “Shifting Gears” grant aimed at reforming adult and remedial education.

Branden Roberts & Associates
Chicago, IL $170,000
To support the Working Poor Families Project, a national initiative to strengthen state policies and programs that can assist low-income working families in advancing economic self-sufficiency. (5 yrs.)

Center for Law and Social Policy
Washington, DC $171,000
To promote federal and state policies in higher education and workforce development that increase economic opportunity for low-income adults. (2 yrs.)

Chicago Jobs Council
Chicago, IL $215,000
To continue in federal, state, and local advocacy work to improve employment policies affecting low-skilled, low-wage workers. (2 yrs.)

Community Research Partners
Columbus, OH $210,000
To conduct research and advocacy in Ohio regarding post-secondary education and low-wage workforce policy. (2 yrs.)

Corporation for a Skilled Workforce
Ann Arbor, MI $190,000
For its policy analysis, research, and advocacy to improve federal and state workforce development systems to make federal and state workforce development systems more responsive to the needs of low-wage workers in the global economy. (3 yrs.)

Good Jobs First
Washington, DC $160,000
To promote and advocate for pro-work policies and programs that increase economic opportunity for low-income workers and for technical assistance to state- level advocates in the Midwest. (2 yrs.)

Economic Policy Institute
Washington, DC $130,000
To conduct a multi-component evaluation of transitional jobs programs serving male ex-offenders. (3 yrs.)

Goodwill Industries of Greater Detroit
Detroit, MI $60,000
To support a transitional jobs program to be evaluated as part of the Transitional Jobs Reentry Demonstration Initiative. (3 yrs.)

heartland human care services
Chicago, IL $600,000
For support of a partnership with Behavioral Interventions and the Illinois Department of Corrections that will operate a transitional jobs program to be evaluated as part of the Transitional Jobs Reentry Demonstration Initiative. (3 yrs.)

MDRC
New York, NY $395,000
To conduct a multi-component evaluation of transitional jobs programs serving male ex-offenders. (3 yrs.)

New Hope Project, Inc.
Milwaukee, WI $252,000
To support a partnership with Project Reentry, the Kaiser Group, and the Wisconsin Department of Corrections that will operate a transitional jobs program to be evaluated as part of the Transitional Jobs Reentry Demonstration Initiative. (3 yrs.)

Safe Foundation
Chicago, IL $189,000
To support a transitional jobs program to be evaluated as part of the Transitional Jobs Reentry Demonstration Initiative. (3 yrs.)

other
Northern Illinois University
DeKalb, IL $300,000
For an initiative that addresses barriers to and strategies for credentialing and certifying foreign-educated or trained workers. (2 yrs.)

University of Illinois at Chicago
Center for Urban Economic Development
Chicago, IL $220,000
To survey Chicago workers to assess the prevalence of worker rights violations in low-wage industries. (2 yrs.)

Total Employment 816,477.682

environment

The Joyce Foundation supports the development, testing, and implementation of policy-based, prevention-oriented, scientifically sound solutions to the environmental challenges facing the Great Lakes region.

can and climate change
Seeking to reduce pollution and climate-altering emissions by promoting alternatives to coal-burning technology.

Belle Isle Restoration & Stewart Washington, DC 440,000
To assess public attitudes in the Midwest about energy and environmental issues, especially coal. (9 mos.)

Clean Air Task Force, Inc. Boston, MA 397,500
To promote Integrated Gasification Combined Cycle for the next generation of coal plants in the upper Midwest. (12 mos.)

Clean Wisconsin, Inc. Madison, WI 300,000
To oppose conventional coal plants proposed in Wisconsin and promote coal gasification with carbon sequestration as an alternative. The Wisconsin Citizens Utility Board would be a partner in the intervention and campaign. (9 mos.)

CUB-Consumer Education and Research Fund Chicago, IL 475,000
To promote new policies supporting coal gasification and carbon sequestration for new electric generation in Illinois. (9 mos.)

Energy Foundation San Francisco, CA 450,000
To support smaller-scale efforts to contest the licensing of conventional coal plants in the Midwest. (9 mos.)

Environment Illinois Research and Education Center Chicago, IL 440,000
For a statewide campaign to build awareness among legislators in Great Lakes states that are preparing to ratify the Great Lakes Compact, and to support the Healing Our Waters campaign for Great Lakes restoration. (3 yrs.)

Great Plains Institute for Sustainable Development, Inc. Minneapolis, MN 445,700
To support the efforts of its Coal Gasification Working Group. (11 mos.)

Lake/Walton League of America, Inc. St. Paul, MN 450,000
To support intervention in the licensing hearings for the Big Stone III power plant in South Dakota and Minnesota. (9 mos.)

Michigan Environmental Council Lansing, MI 487,200
To persuade regulators, utilities, and power plant developers in Michigan that any new coal plants should be able to use the latest technologies for capturing and controlling carbon emissions. (21 mos.)

National Wildlife Federation Boston, MA 692,700
To build support in Indiana and Michigan for coal gasification as an alternative to conventional coal-burning power plants. Indiana Wildlife Federation and Michigan United Conservation Clubs would be partners in this effort. (3 yrs.)

Natural Resources Defense Council, Inc. New York, NY 497,000
For its efforts to oppose the construction of new conventional coal plants and promote alternative plants using coal gasification with carbon sequestration. (21 mos.)

Ohio Environmental Council Columbus, OH 403,700
To support its ongoing efforts to promote Integrated Gasification Combined Cycle in Ohio. And to oppose the permitting of a conventional coal plant proposed by AMP-Ohio, a municipal utility consortium. (21 mos.)

Resources for the Future, Inc. Washington, DC 475,870
To conduct a quantitative assessment of the risks to shareholders and electric utility taxpayers of investing in various coal combustion technologies. (9 mos.)

Rockefeller Family Fund New York, NY 450,000
To support ongoing coal advocacy activities of the Rockefeller-Algoma Energy Mapping Project. (9 yrs.)

University of Wisconsin-Madison Center on Wisconsin Strategy Madison, WI 475,000
To build support among labor leaders in Wisconsin and other Midwest states for coal gasification as an alternative to conventional coal plants. (21 mos.)

great lakes
Supporting collaborative efforts to promote public policies and investments to protect the Great Lakes.

Alliance for the Great Lakes Chicago, IL 475,000
To build understanding of the need for comprehensive Great Lakes restoration. (9 mos.)

Biodiversity Project Madison, WI 430,700
To study public attitudes toward the Great Lakes in Canada and to disseminate the findings. (9 mos.)

Clean Wisconsin, Inc. Madison, WI 450,000
To continue to educate Wisconsin policymakers about the need for water conservation, to support state adoption of the Great Lakes Compact, and to support the Healing Our Waters coalition. (3 yrs.)

Council of Great Lakes Governors, Inc. Chicago, IL 442,810
To provide media support to the campaign for comprehensive Great Lakes restoration. (3 yrs.)

Great Lakes United Buffalo, NY 483,400
To continue its campaign to reduce the flow of untreated sewage into the Great Lakes. (3 yrs.)

Nature Conservancy Arlington, VA 475,000
To develop a watershed screening analysis and capacity assessment for selected river watersheds in Michigan and Ohio. (3 mos.)

Natural Resources Defense Council, Inc. New York, NY 497,000
To continue its campaign to reduce the flow of untreated sewage into the Great Lakes. (3 yrs.)

Ohio Environmental Council Columbus, OH 403,700
To provide media support to the campaign for comprehensive Great Lakes restoration and to review the progress of the Great Lakes Water Quality Agreement. (3 yrs.)

Ohio Environmental Council Columbus, OH 403,700
To conduct a study of Midwest coal plant development and to support state adoption of the Great Lakes Compact. (2 yrs.)

Council of Great Lakes Industries Ann Arbor, MI 450,000
To create a high-quality, multi-state report of the regional and national economic benefits of investing in the ecological restoration of the Great Lakes. (9 mos.)

Council of State Governments Lexington, KY 442,577
To support the efforts of the Great Lakes Legislative Caucus to promote the protection and restoration of the Great Lakes. (9 mos.)

Delta Institute Chicago, IL 450,000
To study Great Lakes governance and develop recommendations for improvement that could be incorporated into the renegotiation of the Canada-U.S. Great Lakes Water Quality Agreement. (18 mos.)

Grand Valley State University Grand Rapids, MI 475,000
For research on the contribution of ocean shipping to the Great Lakes St. Lawrence regional economy. (1 yr.)

Great Lakes Commission Ann Arbor, MI 450,000
To continue a study of Midwest climate change in the restoration and protection of Great Lakes water resources. (1 yr.)

Great Lakes United Buffalo, NY 483,400
To promote media support for comprehensive Great Lakes restoration. (9 mos.)

Michigan Environmental Council Lansing, MI 487,200
To support the efforts of the Great Lakes Legislative Caucus to promote the protection and restoration of the Great Lakes. (9 mos.)

Michigan United Conservation Clubs Lansing, MI 487,200
To further the goals of comprehensive Great Lakes restoration, explore other potential state-funding sources, and build a statewide public education effort to build support for restoration. (9 yrs.)

Michigan United Conservation Clubs Lansing, MI 487,200
To further the goals of comprehensive Great Lakes restoration, explore other potential state-funding sources, and build a statewide public education effort to build support for restoration. (9 yrs.)

National Audubon Society Washington, DC 497,600
To build support for protection and restoration of water-based ecosystems through Ohio chapters, both in Ohio and in neighboring states. (9 yrs.)

National Wildlife Federation Boston, MA 450,000
For its Great Lakes Natural Resources Center to provide science-based leadership and communications support to the Healing Our Waters campaign for Great Lakes restoration. (3 yrs.)

Natural Resources Defense Council, Inc. New York, NY 497,000
To continue its campaign to reduce the flow of untreated sewage into the Great Lakes. (3 yrs.)

Nature Conservancy Arlington, VA 475,000
To develop a high-quality, multi-state report of the regional and national economic benefits of investing in the ecological restoration of the Great Lakes. (9 mos.)

Petoskey, MI 497,500
To further the goals of comprehensive Great Lakes restoration, explore other potential state-funding sources, and build a statewide public education effort to build support for restoration. (9 yrs.)

Ohio Environmental Council Columbus, OH 403,700
To continue the campaign to reduce the flow of untreated sewage into the Great Lakes. (3 yrs.)

Valerie Denney Communications Chicago, IL 450,000
To provide media support for the campaign for Great Lakes restoration. (3 yrs.)

healthy rivers
Conservation and restoration of rivers in the Great Lakes Basin.

American Rivers, Inc. Washington, DC 450,000
To assist the City of Toledo in applying natural storm water management practices to improve the quality of water flowing into the Great Lakes through the Lower Maumee watershed. (5 yrs.)

Environmental Defense, Inc. New York, NY 497,000
To carry out efforts to reduce contaminated runoff from agricultural into the greater Maumee basin ultimately into the Great Lakes. (3 yrs.)

Geyserline Communications Chicago, IL 450,000
To develop a watershed screening analysis and capacity assessment for selected river watersheds in Michigan and Ohio. (3 mos.)

Nature Conservancy Arlington, VA 475,000
To conduct a study of Midwest climate change in the restoration and protection of Great Lakes water resources. (1 yr.)

Natural Resources Defense Council, Inc. New York, NY 497,000
To continue its campaign to reduce the flow of untreated sewage into the Great Lakes. (3 yrs.)

Ohio Environmental Council Columbus, OH 403,700
To promote media support to the campaign for comprehensive Great Lakes restoration and to review the progress of the Great Lakes Water Quality Agreement. (3 yrs.)

Restoring Our Waterways, Inc. San Francisco, CA 475,000
To enable its Great Lakes Program staff to participate in the campaign for comprehensive Great Lakes restoration. (3 yrs.)

St. Lawrence Parks Commission Petawawa, ON 400,000
To support the efforts of the Great Lakes Restoration initiative to improve the quality of water flowing into the Great Lakes through the Lower Petawawa watershed. (5 yrs.)

St. Lawrence River Institute of Environmental Studies (formerly Maumee RAP) Bowling Green, OH 450,000
To implement three projects that would improve the quality of the lower 1 st and the Maumee River and of Lake Erie, in terms of both water quality and ecosystem function. (10 yrs.)

Tip of the Mitt Watershed Council Petoskey, MI 450,000
For its role in the Great Lakes restoration campaign: managing the restoration Web site and co-hosting citizen hearings on restoration. (9 yrs.)

Valerie Denney Communications Chicago, IL 450,000
To provide media support for the campaign for Great Lakes restoration. (3 yrs.)
gun violence

Gun violence takes approximately 30,000 American lives each year, second only to automobile crashes among causes of injury-related death. But while safety regulations have dramatically reduced highway fatalities, firearms remain virtually unregulated. The Foundation supports efforts to bring the firearms industry under comprehensive consumer product health and safety oversight at the most promising long-term strategy for reducing deaths and injuries from handguns and other firearms.

national violent death reporting system

Strengthening public and policy-maker support for full implementation of the National Violent Death Reporting System

American College of Preventive Medicine Washington, DC 180,324 To undertake a comprehensive evaluation of the program's effect on awareness and support for the National Violent Death Reporting System at the national and state level. (3 yrs.)

Children's Memorial Hospital Chicago, IL 180,000 To support the continued development and expansion of the Illinois Violent Death Reporting System. (3 mos.)

Children's Memorial Hospital Chicago, IL 413,272 To educate the public, policymakers, and data providers about the importance of the National Violent Death Reporting System. (3 yrs.)

National Foundation for the Centers for Disease Control & Prevention, Inc. Atlanta, GA 96,847 To develop an automated query system for the National Violent Death Reporting System. (3 yrs.)

Total Gun Violence $1,371,249

money and politics

The Foundation seeks to create political cultures in Illinois, Michigan, Minnesota, Ohio, and Wisconsin to make it possible for more citizens, not just those who are wealthy and well-connected, to run for public office; offer voters real candidate and policy choices at election time; protect voting rights; respect the independence and impartiality of the courts; promote the public’s right to know about government operations and decisions; guarantee the fairness and reliability of elections; and provide citizens with the information needed to make reasoned decisions.

Other initiatives include:

- Federal reform: Working with groups around the Midwest to promote political reform
- State reform: Promoting political reform at the state level
- Common Cause Education Fund
- Washington, DC 412,500
- To support the political reform efforts of Common Cause/Wisconsin and Common Cause/Ohio with an emphasis on improving the two states’ campaign finance, government ethics, election, and redistricting laws.
- League of Women Voters of Ohio Education Fund
- Columbus, OH 41,800
- To support grassroots efforts to promote broad political reform in Ohio.
- Michigan Campaign Finance Network
- Lansing, MI 412,500
- For a strategic and policy planning agenda that addresses campaign finance, governmental ethics, judicial independence, and media accountability.
- Ohio Citizen Action Education Fund
- Columbus, OH 412,500
- For a policy research, education, and advocacy initiative, in concert with other Ohio civic and public interest groups, that aims to promote a package of state-level campaign finance, judicial, and government ethics reforms.
- TakeAction Minnesota
- St. Paul, MN 412,500
- To develop and promote a political reform agenda focused on campaign finance, judicial, and voter rights (3 yrs.)
- Wisconsin Democracy Campaign Education Project, Inc.
- Madison, WI 412,500
- To develop and promote a comprehensive political reform agenda for Wisconsin through a combination of research, community building, public and policy-maker education, and policy advocacy. (3 yrs.)
- Total Money and Politics 24,142,839


The Joyce Foundation supports the efforts of cultural institutions, primarily in Chicago, to serve and represent the city’s diverse populations. The Foundation is interested in projects that bring diverse audiences together to share common cultural experiences and encourage more of Chicago’s people to see the arts as integral to their lives.

**special opportunities**

The Foundation makes some grants to projects outside its primary program areas. Preference is given to projects that encourage debate on timely public policy issues, reflect concern for social equity or regional cooperation, or explore connections among the Foundation’s programs.

**joyce awards**

**Drama Awards**

Douglas Carter Beane

Awarded to the Ethnic Replica Theatre for its production of Building the House of Living Fire.

**Dance Awards**

Joffrey Ballet

Awarded for its contribution to the arts through its innovative and collaborative programming.

**Dance Awards**

Muntu Dance Theatre

Awarded for its contribution to the arts through its innovative and collaborative programming.

**Dance Awards**

Maurice Dance Theatre

Awarded for its contribution to the arts through its innovative and collaborative programming.

**Dance Awards**

National Museum of Mexican Art

Awarded for its contribution to the arts through its innovative and collaborative programming.

**Dance Awards**

SouthSide Ballet

Awarded for its contribution to the arts through its innovative and collaborative programming.

---

**access**

Expanding the audience and diversifying the board of Chicago cultural organizations

**Arts & Business Council of Chicago**

Chicago, IL

$400,000

To support the development of a new program to increase minority participation on the boards of Chicago’s large arts and culture organizations.

---

**Asian American Arts Initiative**

Chicago, IL

$15,000

To support capacity-building strategies and the presentation of its annual Chicago Asian American Jazz Festival.

---

**Chicago Children’s Theatre**

Chicago, IL

$75,000

To support its audience development and cultivation plan for diverse audiences, focusing on four culturally underserved Chicago neighborhoods (Englewood, South Chicago, Albany Park, and Humboldt Park).

---

**Chicago Shakespeare Theater**

Chicago, IL

$400,000

To explore developing a Spanish-language Shakespeare production.

---

**Chicago St skeletons, Inc.**

Chicago, IL

$150,000

To support its concert series, the implementation of an updated strategic plan, and management to broaden audience and board diversity.

---

**Columbia College Chicago Donna Dare Center**

Chicago, IL

$75,000

To support audience diversification and participation-building initiatives associated with its 2006–2007 international and culturally-specific dance presentations.

---

**Courts Theatre**

Chicago, IL

$200,000

To link Chicago-based African-American actor and director Ron OJ Parson as a resident artist.

---

**Hyde Park Art Center**

Chicago, IL

$200,000

To engage two from the Bronzeville, Kenwood, Hyde Park, and South Shore communities in arts programs at its new space.

---

**Jeffrey Ballet**

Chicago, IL

$200,000

For its continued collaboration with Chicago Sinfonietta as resident orchestra.

---

**Museum of Contemporary Art**

Chicago, IL

$750,000

To continue support of its Performance Series.

---

**Teppaniz Theatre Co.**

Chicago, IL

$200,000

To establish a two-year minority fellowship program that would train young African Americans for a career in nonprofit arts management.

---

**Beretina Festival Association**

Highland Park, IL

$100,000

To support outreach, marketing, and audience development efforts for North American premieres of the epic South African oratorio the epic South African oratorio.

---

**Lucille Black Dance Theatre**

Chicago, IL

$100,000

To support continued capacity-building activities.

---

**Cambodian Association of Illinois**

Chicago, IL

$75,000

Support for its Cambodian American Heritage Museum and Killing Fields Memorial.

---

**Congo Square Theatre Company**

Chicago, IL

$200,000

To build its audience, strengthen communications, and expand marketing efforts for its subscription programs and an individual giving campaign.

---

**ETS Creative Arts Foundation**

Chicago, IL

$75,000

To continue support of its New Beginnings New Program Offering series.

---

**Gibson Institute**

Chicago, IL

$75,000

To support the salary of its artistic director and for productions in 2006 and 2007.

---

**Illinois Humanities Council**

Chicago, IL

$25,000

For continued support of the Public Square’s Krewt More: Conservation That Matters, a documentary series presented in partnership with the Chicago Public Library’s West Englewood branch, and to introduce new public programs in Englewood through its Arts and Civic Discourse Initiative.

---

**Luna Negra Danza Teatro**

Chicago, IL

$100,000

To support continued capacity-building activities.

---

**Masque Dance Theatre**

Chicago, IL

$75,000

For a marketing and communications strategy for its new performing arts center.

---

**National Arts Strategies, Inc.**

Washington, DC

$150,000

To support participation by Chicago arts groups in the Business of Art and Culture, an integrated, national program of resource seminars, technical assistance, and financial workshops for nonprofit arts leaders of mid-sized institutions.

---

**National Museum of Mexican Art**

Chicago, IL

$75,000

For performances in 2006 and 2007.

---

**National Museum of Mexican Art**

Chicago, IL

$75,000

For continued support of its New Beginnings New Program Offering series.

---

**Next Theatre Company**

Evanston, IL

$425,000

To support a literary arts program for adults in Humboldt Park and West Englewood.

---

**Neighborhood Writing Alliance**

Chicago, IL

$75,000

To support a literary arts program for adults in Humboldt Park and West Englewood.

---

**Orchestra of the Chicago Symphony**

Chicago, IL

$100,000

To support the commission of a new ballet by Pedro Ruiz.

---

**River North Arts Alliance**

Chicago, IL

$200,000

To support continued development of programs, marketing, fund-raising, and evaluation strategies.

---

**Saint Vieta Theatre with A View**

Chicago, IL

$100,000

For its collaboration with the Arts & Business Council to improve organizational capacity.

---

**Stewardship Initiative**

Chicago, IL

$150,000

To support nationwide dissemination of two reports summarizing the policy recommendations developed by the Illinois New Americans Project, and for a conference for Midwest governors, other state officials, and business, labor, and education leaders to develop immigrant integration strategies for the region and to showcase best practices.

---

**Theatre Communications Group**

Chicago, IL

$26,000

To support the National Symposium on the Needs of Young Veterans.

---

**Center for Neighborhood Technology**

Chicago, IL

$150,000

To convene community leaders, stakeholders, and experts to provide recommendations to the Metropolitan Water Reclamation District of Greater Chicago as it takes on new responsibilities for storm water management.

---

**Carnegie Mellon University**

Pittsburgh, PA

$267,500

To support continued development of programs, marketing, and leadership of arts organizations.

---

**College of Fine, Performing and Communication Arts**

Wayne State University

Detroit, MI

$250,000

To support the commission of a multi-movement piece for full orchestra by Gabrielle Lena Frank.

---

**Court Theatre**

Springfield, IL

$30,000

To support its mission to strengthen the nonprofit sector by advancing knowledge about U.S. philanthropy.

---

**Illinois Coalition for Immigrant & Refugee Rights**

Springfield, IL

$150,000

To support nationwide dissemination of two reports summarizing the policy recommendations developed by the Illinois New Americans Project, and for a conference for Midwest governors, other state officials, and business, labor, and education leaders to develop immigrant integration strategies for the region and to showcase best practices.

---

**Chicago Shakespeare Theater**

Chicago, IL

$425,000

To support the commission of a new sculpture and the presentation of a companion exhibition commemorating the 30th anniversary of the Heidelberg Project by Tyree Guyton.

---

**Foundation Center**

New York, NY

$400,000

To support continued development and distribution of public affairs programming and continuing implementation of the organization’s fund-raising and marketing strategies.

---

**Illinois Coalition for Immigrant & Refugee Rights**

Chicago, IL

$267,500

To support the commission of a new sculpture and the presentation of a companion exhibition commemorating the 30th anniversary of the Heidelberg Project by Tyree Guyton.

---

**Greater Chicago Arts Alliance**

Chicago, IL

$200,000

To support the commission of a new sculpture and the presentation of a companion exhibition commemorating the 30th anniversary of the Heidelberg Project by Tyree Guyton.

---

**Total Cultural $2,189,000**
The President’s Discretionary Fund is used to make small, expeditious grants that advance the Foundation’s priorities, and to support other activities of interest.

<table>
<thead>
<tr>
<th>Grantmaker</th>
<th>Location</th>
<th>Amount</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academy for Urban School Leadership</td>
<td>Chicago, IL</td>
<td>$20,000</td>
<td>To support the expansion of OutFront, a training program for placement of business professionals on arts boards. (1 yr.)</td>
</tr>
<tr>
<td>Chicago Access Corporation</td>
<td>Chicago, IL</td>
<td>$10,000</td>
<td>To support the adaptive reuse of Chicago Access Corporation’s offices and infrastructure. (1 yr.)</td>
</tr>
<tr>
<td>Chicago Lighthouse</td>
<td>Chicago, IL</td>
<td>$15,000</td>
<td>For salary support for part-time executive director. (1 yr.)</td>
</tr>
<tr>
<td>Chicago Jobs Council</td>
<td>Chicago, IL</td>
<td>$20,000</td>
<td>For national program work on discretionary fund priorities. (1 yr.)</td>
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<tr>
<td>Chicago Human Rights Foundation</td>
<td>Chicago, IL</td>
<td>$10,000</td>
<td>For support of its annual conference. (1 yr.)</td>
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<tr>
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<td>For support of its annual conference. (1 yr.)</td>
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<tr>
<td>Chicago Lighthouse</td>
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<td>$10,000</td>
<td>For general support. (4 mos.)</td>
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<td>Chicago Lighthouse</td>
<td>Chicago, IL</td>
<td>$10,000</td>
<td>For general support. (4 mos.)</td>
</tr>
</tbody>
</table>

For data collection for the assessment of the Great Lakes watershed. (5 mos.)

For a performance at the Mexican Fine Arts Center Museum. (3 mos.)

For the briefing, Making the Most of Our Investments: How PKI’s Alignment Can Close the Achievement Gap from the Start. (6 mos.)

For support of its annual conference. (1 yr.)

For support of its annual conference. (1 yr.)
Muntu Dance Theatre
Chicago, IL $2,500
To support the Yanga Reception. (1 yr.)

National Commission on Teaching and America’s Future
Washington, DC $20,000
For the Cost of Teacher Turnover Study. (1 yr.)

National Women’s Law Center
Washington, DC $6,000
For a study of child care and Head Start providers operating state-funded pre-kindergarten programs. (5 yrs.)

Ohio Grantmakers Forum
Columbus, OH $20,000
To support its Education Task Force. (1 yr.)

Ounce of Prevention Fund
Chicago, IL $15,547
To support the Early Learning Michigan & Illinois: Policy Maker Perspectives meeting. (6 mos.)

People’s Music School, Inc.
Chicago, IL $3,000
To support its 30th anniversary benefit. (1 yr.)

Public Policy Forum, Inc.
Researching Community Issues
Milwaukee, WI $20,000
To conduct a public survey of the Milwaukee Public Schools. (1 yr.)

South Side Community Art Center
Chicago, IL $15,000
For the launch of the Bronzeville Arts District Trolley tour to increase awareness and exposure for African-American arts and artists. (1 yr.)

University of California, Davis
Sacramento, CA $19,833
To enable the Violence Prevention Research Program to expand into the upper Midwest its project examining links between gun shows, gun trafficking, and gun violence. (1 yr.)

University of Michigan
Ann Arbor, MI $10,000
For the Douglas Lake Summit on Scientific Integrity. (4 mos.)

University of Wisconsin-Milwaukee Department of Criminal Justice
Milwaukee, WI $20,000
For a study analyzing gun sales by the Milwaukee Police Department. (1 yr.)

Young Chicago Authors
Chicago, IL $10,000
To help support the implementation of its strategic plan. (1 yr.)

Council on Foundations, Inc.
Washington, DC $199,600
Membership grant (1 yr.)

Donors Forum of Chicago
Chicago, IL $144,700
Membership grant (1 yr.)

Environmental Grantmakers Association Rockefeller Family Fund, Inc.
New York, NY $16,648
Membership grant (1 yr.)

Grantmakers for Children, Youth & Families
Silver Spring, MD $16,500
Membership grant (1 yr.)

Grantmakers for Education
Portland, OR $16,500
Membership grant (1 yr.)

Grantmakers in the Arts
Seattle, WA $10,000
Membership grant (1 yr.)

Independent Sector
Washington, DC $10,000
Membership grant (1 yr.)

Public Interest Projects
New York, NY $10,000
Membership grant (1 yr.)

RS Eden
Minneapolis, MN $20,000
To help complete a market analysis and business plan for a new transitional jobs venture in the Twin Cities. (6 mos.)

South Side Community Art Center
Chicago, IL $15,000
For the launch of the Bronzeville Arts District Trolley tour to increase awareness and exposure for African-American arts and artists. (1 yr.)

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Young Chicago Authors
Chicago, IL $10,000
To help support the implementation of its strategic plan. (1 yr.)

Total Discretionary $741,430

Joyce Foundation Employee Matching Grants Program $199,028

Total 2006 Grants $49,482,102

The Joyce Foundation’s guidelines are posted at www.joycefdn.org.
## Statements of Financial Position

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>$ 198</td>
<td>$ 233</td>
</tr>
<tr>
<td>Investments</td>
<td>904,671</td>
<td>827,376</td>
</tr>
<tr>
<td>Collateral received under securities lending program</td>
<td>70,406</td>
<td>64,883</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>975,275</td>
<td>892,492</td>
</tr>
<tr>
<td><strong>Liabilities and Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants payable</td>
<td>16,030</td>
<td>11,186</td>
</tr>
<tr>
<td>Other liabilities</td>
<td>2,686</td>
<td>1,540</td>
</tr>
<tr>
<td>Payable under securities lending program</td>
<td>70,406</td>
<td>64,883</td>
</tr>
<tr>
<td>Excise tax</td>
<td>2,312</td>
<td>1,842</td>
</tr>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td>101,434</td>
<td>78,451</td>
</tr>
<tr>
<td><strong>Net assets–unrestricted</strong></td>
<td>873,841</td>
<td>813,041</td>
</tr>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td>$ 975,275</td>
<td>$ 892,492</td>
</tr>
</tbody>
</table>

## Statements of Activities

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Year ended December 31,</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Investment Income</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net realized and unrealized gain</td>
<td>$ 98,674</td>
<td>$ 42,355</td>
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<tr>
<td>Interest and dividends</td>
<td>21,040</td>
<td>16,951</td>
</tr>
<tr>
<td>Other income</td>
<td>291</td>
<td>490</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>110,005</td>
<td>59,796</td>
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<tr>
<td><strong>Investment expenses</strong></td>
<td>2,803</td>
<td>2,221</td>
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<tr>
<td><strong>Net investment revenue</strong></td>
<td>117,202</td>
<td>57,575</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants awarded, net of returns</td>
<td>49,284</td>
<td>26,562</td>
</tr>
<tr>
<td>Administrative and program expense</td>
<td>4,981</td>
<td>4,698</td>
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<tr>
<td>Excise tax</td>
<td>2,137</td>
<td>1,618</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>56,402</td>
<td>32,878</td>
</tr>
<tr>
<td><strong>Increase in Unrestricted Net Assets</strong></td>
<td>60,800</td>
<td>24,697</td>
</tr>
<tr>
<td><strong>Unrestricted Net Assets, at beginning of year</strong></td>
<td>813,041</td>
<td>788,344</td>
</tr>
<tr>
<td><strong>Unrestricted Net Assets, at end of year</strong></td>
<td>$ 873,841</td>
<td>$ 813,041</td>
</tr>
</tbody>
</table>

The Joyce Foundation’s most recent audited financial statements are posted at www.joycefdn.org.
The Joyce Foundation supports efforts to protect the natural environment of the Great Lakes, to reduce poverty and violence in the region, and to ensure that its people have access to good schools, decent jobs, and a diverse and thriving culture. We are especially interested in improving public policies, because public systems such as education and welfare directly affect the lives of so many people, and because public policies help shape private sector decisions about jobs, the environment, and the health of our communities. To ensure that public policies truly reflect public rather than private interests, we support efforts to reform the system of financing election campaigns.